

## Appendix 2

### OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2023/24      APPENDIX 2

	Approved Budget 2022/23	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Recommended Budget 2023/24
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>COMMUNITIES &amp; PEOPLE</b>	15,676	0	50	(397)	(862)	(227)	(96)	(182)	125	(200)	(1,789)	13,888
<b>Business Improvement</b>	1,738	0	45	(21)	(65)	(302)	0	(50)	0	(97)	(490)	1,249
Transformation Projects	559					(251)						308
Business Support	1											1
ICT	629		45	(97)	(65)	(3)		(17)		(46)		446
Customer Services	(56)			26		(5)		(24)		(51)		(110)
Human Resources & Organisational Development	606			50		(43)		(9)				604
<b>Community Services</b>	7,048	0	5	(130)	(749)	0	(40)	(54)	99	0	(869)	6,179
Leisure Management	2,892			(70)	(200)			(54)				2,568
Sports Development	186											186
Parks Development	553								75			628
Community Centres	1,274		2		(98)							1,178
Youth Ambition	400											400
Town Hall & Facilities	(1)		3		(451)							(449)
Culture	600			(60)			(40)					500
Localities Team	1,145								24			1,169
<b>Regulatory Services &amp; Community Safety</b>	1,747	0	0	0	(13)	0	(56)	(41)	26	(70)	(154)	1,593
Regulatory Services	713						(56)	(41)		(60)		556
Community Safety	1,034								26	(10)		1,037
<b>Housing Services</b>	5,142	0	0	(246)	(35)	75	0	(37)	0	(33)	(276)	4,866
Community Housing & Strategy	847			3		75		(9)				916
Housing Needs	4,070			(249)	(35)			(28)		(33)		3,725
Property Services	91											91
Welfare Reform	135											135
<b>DEVELOPMENT</b>	(6,122)	0	0	171	(416)	1,322	0	(33)	0	(15)	1,029	(5,093)
<b>Corporate Property</b>	(8,759)	0	0	164	(343)	1,322	0	(9)	0		1,134	(7,625)
Property Services	910			(57)	(42)							811
Asset Management	(9,850)			221	(301)	1,322		(9)				(8,617)
Transactions & Special Projects	182											182
<b>Regeneration &amp; Economy</b>	818	0	0	7	0	0	0	(8)	0	0	(1)	817
Economic Development	428			7								435
Development Team & PMO	390			0				(8)				382
<b>Planning</b>	1,820	0	0	0	(73)	0	0	(16)	0	(15)	(104)	1,716
Development	24				(73)							(49)
Support Services	315							(16)				299
Information Services	12											12
Spatial Development	1,469									(15)		1,454
<b>CORPORATE STRATEGY</b>	1,620	0	0	148	(66)	0	(171)	(10)	4	(48)	(143)	1,477

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2023/24

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	Approved Budget 2022/23	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Recommended Budget 2023/24
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Policy &amp; Communications</b>	<b>286</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5)</b>	<b>4</b>	<b>0</b>	<b>(1)</b>	<b>285</b>
Corporate Strategy	167							(1)				166
Communications	38							(3)				35
Policy & Partnerships	81							(1)	4			84
<b>Environmental Sustainability</b>	<b>1,334</b>	<b>0</b>	<b>0</b>	<b>148</b>	<b>(66)</b>	<b>0</b>	<b>(171)</b>	<b>(5)</b>	<b>0</b>	<b>(48)</b>	<b>(142)</b>	<b>1,192</b>
Environmental Quality	566			23	(66)		(119)	(5)		(23)		376
Energy & Natural Resources	440			25						(25)		440
Smart, Sustainable Cities	327			100			(52)					375
<b>ODS</b>	<b>14,975</b>	<b>0</b>	<b>0</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>(901)</b>	<b>0</b>	<b>80</b>	<b>(7)</b>	<b>(310)</b>	<b>14,665</b>
<b>ODS Client</b>	<b>14,975</b>	<b>0</b>	<b>0</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>(901)</b>	<b>0</b>	<b>80</b>	<b>(7)</b>	<b>(310)</b>	<b>14,665</b>
Parking Management	(1,177)						(52)			(10)		(1,239)
Domestic Waste	6,239			70			(170)			(27)		6,112
Street Cleansing	6,145								5	(30)		6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	(0)								75			75
Motor Transport	210			318								528
Overheads & Profit Share	(482)			130			(679)			60		(971)
<b>CORPORATE SERVICES</b>	<b>4,487</b>	<b>0</b>	<b>0</b>	<b>505</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>(63)</b>	<b>0</b>	<b>(140)</b>	<b>367</b>	<b>4,854</b>
<b>Financial Services</b>	<b>3,632</b>	<b>0</b>	<b>0</b>	<b>306</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>(20)</b>	<b>0</b>	<b>(140)</b>	<b>211</b>	<b>3,843</b>
Accountancy	(63)							(6)				(69)
Corporate Finance	(2)			161								159
Investigations	413							(3)		(20)		390
Procurement & Payments	(26)			25				(2)		(50)		(53)
Revenues & Benefits	3,312			120	65			(9)		(70)		3,418
Incomes	(2)											(2)
<b>Law &amp; Governance</b>	<b>854</b>	<b>0</b>	<b>0</b>	<b>199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(43)</b>	<b>0</b>	<b>0</b>	<b>156</b>	<b>1,010</b>
Committees & Members Services	4			4				(9)				(1)
Election Services	489							(9)				480
Legal Services	332			195				(15)		0		512
Senior Management Team	29							(10)				19
<b>Total Budget at Portfolio Level</b>	<b>30,636</b>	<b>0</b>	<b>50</b>	<b>946</b>	<b>(1,279)</b>	<b>1,095</b>	<b>(1,168)</b>	<b>(288)</b>	<b>209</b>	<b>(410)</b>	<b>(846)</b>	<b>29,791</b>
<b>Below the line</b>												
Corporate Accounts	(7,129)	52										(7,077)
Contingencies	856	2,495										3,351
<b>Total Expenditure Budget</b>	<b>24,363</b>											<b>26,065</b>

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OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2023/24

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	Approved Budget 2022/23	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Recommended Budget 2023/24
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>General Fund Working Balances</b>												
Transfer to / (from) General Fund Working Balances												0
Transfers to/(from) reserves	(1,981)	709										(1,272)
<b>Net Budget Requirement</b>	<b>22,382</b>											<b>24,793</b>
<b>Financed by</b>												
External Funding		(197)										(197)
Business Rates retention	(7,154)	(1,363)										(8,517)
New Homes Bonus	(471)	(192)										(663)
Council tax	(15,028)	(659)										(15,687)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
<b>Over / (Under) Allocated budget</b>	<b>0</b>											<b>(0)</b>

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25 APPENDIX 2

	Recommended Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>COMMUNITIES &amp; PEOPLE</b>	<b>13,888</b>	<b>0</b>	<b>0</b>	<b>(113)</b>	<b>(305)</b>	<b>(902)</b>	<b>(60)</b>	<b>0</b>	<b>(109)</b>	<b>(497)</b>	<b>(1,986)</b>	<b>11,902</b>
<b>Business Improvement</b>	<b>1,249</b>	<b>0</b>	<b>0</b>	<b>(76)</b>	<b>0</b>	<b>(827)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(404)</b>	<b>(1,307)</b>	<b>(58)</b>
Transformation Projects	308			(50)		(358)						(100)
Business Support	1											1
ICT	446					(360)				(340)		(254)
Customer Services	(110)			(26)						(64)		(200)
Human Resources & Organisational Development	604					(109)						495
<b>Community Services</b>	<b>6,179</b>	<b>0</b>	<b>0</b>	<b>(40)</b>	<b>(255)</b>	<b>0</b>	<b>(60)</b>	<b>0</b>	<b>(109)</b>	<b>(50)</b>	<b>(514)</b>	<b>5,665</b>
Leisure Management	2,568				(200)				(15)			2,353
Sports Development	186											186
Parks Development	628								(70)			558
Community Centres	1,178				(55)							1,123
Youth Ambition	400									(50)		350
Town Hall & Facilities	(449)											(449)
Culture	500			(40)			(60)					400
Localities Team	1,169								(24)			1,145
<b>Regulatory Services &amp; Community Safety</b>	<b>1,593</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(30)</b>	<b>(30)</b>	<b>1,563</b>
Regulatory Services	556									(30)		526
Community Safety	1,037											1,037
<b>Housing Services</b>	<b>4,866</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>(50)</b>	<b>(75)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(13)</b>	<b>(135)</b>	<b>4,731</b>
Community Housing & Strategy	916			3		(75)						844
Housing Needs	3,725				(50)					(13)		3,662
Property Services	91											91
Welfare Reform	135											135
<b>DEVELOPMENT</b>	<b>(5,093)</b>	<b>0</b>	<b>0</b>	<b>187</b>	<b>(1,163)</b>	<b>(281)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(8)</b>	<b>(1,265)</b>	<b>(6,358)</b>
<b>Corporate Property</b>	<b>(7,625)</b>	<b>0</b>	<b>0</b>	<b>115</b>	<b>(1,140)</b>	<b>(281)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,306)</b>	<b>(8,931)</b>
Property Services	811											811
Asset Management	(8,617)			115	(1,140)	(281)						(9,923)
Transactions & Special Projects	182											182
<b>Regeneration &amp; Economy</b>	<b>817</b>	<b>0</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45</b>	<b>862</b>
Economic Development	435			45								480
Development Team & PMO	382											382
<b>Planning</b>	<b>1,716</b>	<b>0</b>	<b>0</b>	<b>27</b>	<b>(23)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(8)</b>	<b>(4)</b>	<b>1,712</b>
Development	(49)				(23)							(72)
Support Services	299			(45)								254
Information Services	12											12
Spatial Development	1,454			72						(8)		1,518
<b>CORPORATE STRATEGY</b>	<b>1,477</b>	<b>0</b>	<b>0</b>	<b>(5)</b>	<b>0</b>	<b>0</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>1,484</b>

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25 APPENDIX 2

	Recommended Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Policy &amp; Communications</b>	<b>285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>285</b>
Corporate Strategy	166											166
Communications	35											35
Policy & Partnerships	84											84
<b>Environmental Sustainability</b>	<b>1,192</b>	<b>0</b>	<b>0</b>	<b>(5)</b>	<b>0</b>	<b>0</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>1,199</b>
Environmental Quality	376			(5)								371
Energy & Natural Resources	440											440
Smart, Sustainable Cities	375						12					387
<b>ODS</b>	<b>14,665</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>0</b>	<b>(282)</b>	<b>0</b>	<b>0</b>	<b>(1,000)</b>	<b>(1,157)</b>	<b>13,508</b>
<b>ODS Client</b>	<b>14,665</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>0</b>	<b>(282)</b>	<b>0</b>	<b>0</b>	<b>(1,000)</b>	<b>(1,157)</b>	<b>13,508</b>
Parking Management	(1,239)						60					(1,179)
Domestic Waste	6,112											6,112
Street Cleansing	6,120											6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	75											75
Motor Transport	528											528
Overheads & Profit Share	(971)			125			(342)			(1,000)		(2,188)
<b>CORPORATE SERVICES</b>	<b>4,854</b>	<b>0</b>	<b>0</b>	<b>(26)</b>	<b>(50)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(75)</b>	<b>(151)</b>	<b>4,703</b>
<b>Financial Services</b>	<b>3,843</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(50)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(75)</b>	<b>(125)</b>	<b>3,718</b>
Accountancy	(69)			0						(40)		(109)
Corporate Finance	159											159
Investigations	390				(50)							340
Procurement & Payments	(53)									(35)		(88)
Revenues & Benefits	3,418											3,418
Incomes	(2)											(2)
<b>Law &amp; Governance</b>	<b>1,010</b>	<b>0</b>	<b>0</b>	<b>(26)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(26)</b>	<b>984</b>
Committees & Members Services	(1)			4								3
Election Services	480											480
Legal Services	512			(30)								482
Senior Management Team	19											19
<b>Total Budget at Portfolio Level</b>	<b>29,791</b>	<b>0</b>	<b>0</b>	<b>168</b>	<b>(1,518)</b>	<b>(1,183)</b>	<b>(330)</b>	<b>0</b>	<b>(109)</b>	<b>(1,580)</b>	<b>(4,552)</b>	<b>25,239</b>
<b>Below the line</b>												
Corporate Accounts	(7,077)	(3,029)										(10,106)
Contingencies	3,351	3,925										7,276
<b>Total Expenditure Budget</b>	<b>26,065</b>											<b>22,409</b>

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	Recommended Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>General Fund Working Balances</b>												
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	(1,272)	3,154										1,882
<b>Net Budget Requirement</b>	<b>24,793</b>											<b>24,291</b>
<b>Financed by</b>												
External Funding	(197)											(197)
Business Rates retention	(8,517)	459										(8,058)
New Homes Bonus	(663)	663										0
Council tax	(15,687)	(620)										(16,307)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
<b>Over / (Under) Allocated budget</b>	<b>(0)</b>											<b>(0)</b>

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26 APPENDIX 2

	Proposed Budget 2024/25	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>COMMUNITIES &amp; PEOPLE</b>	<b>11,902</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>(93)</b>	<b>(98)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(30)</b>	<b>(199)</b>	<b>11,703</b>
<b>Business Improvement</b>	<b>(58)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(55)</b>	<b>(98)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(30)</b>	<b>(183)</b>	<b>(241)</b>
Transformation Projects	(100)											(100)
Business Support	1											1
ICT	(254)									(30)		(284)
Customer Services	(200)				(55)							(255)
Human Resources & Organisational Development	495					(98)						397
<b>Community Services</b>	<b>5,665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(38)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(38)</b>	<b>5,627</b>
Leisure Management	2,353											2,353
Sports Development	186											186
Parks Development	558											558
Community Centres	1,123				(38)							1,085
Youth Ambition	350											350
Town Hall & Facilities	(449)											(449)
Culture	400											400
Localities Team	1,145											1,145
<b>Regulatory Services &amp; Community Safety</b>	<b>1,563</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,563</b>
Regulatory Services	526											526
Community Safety	1,037											1,037
<b>Housing Services</b>	<b>4,731</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>4,753</b>
Community Housing & Strategy	844			3								847
Housing Needs	3,662			19								3,681
Property Services	91											91
Welfare Reform	135											135
<b>DEVELOPMENT</b>	<b>(6,358)</b>	<b>0</b>	<b>0</b>	<b>(157)</b>	<b>(304)</b>	<b>(185)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(646)</b>	<b>(7,004)</b>
<b>Corporate Property</b>	<b>(8,931)</b>	<b>0</b>	<b>0</b>	<b>(85)</b>	<b>(304)</b>	<b>(185)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(574)</b>	<b>(9,505)</b>
Property Services	811			(80)								731
Asset Management	(9,923)			(5)	(304)	(185)						(10,417)
Transactions & Special Projects	182											182
<b>Regeneration &amp; Economy</b>	<b>862</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>862</b>
Economic Development	480											480
Development Team & PMO	382			0								382
<b>Planning</b>	<b>1,712</b>	<b>0</b>	<b>0</b>	<b>(72)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(72)</b>	<b>1,640</b>
Development	(72)											(72)
Support Services	254											254
Information Services	12											12
Spatial Development	1,518			(72)								1,446

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26 APPENDIX 2

	Proposed Budget 2024/25	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>CORPORATE STRATEGY</b>	<b>1,484</b>	<b>0</b>	<b>0</b>	<b>(25)</b>	<b>0</b>	<b>0</b>	<b>62</b>	<b>0</b>	<b>(179)</b>	<b>25</b>	<b>(117)</b>	<b>1,367</b>
<b>Policy &amp; Communications</b>	<b>285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(39)</b>	<b>0</b>	<b>(39)</b>	<b>246</b>
Corporate Strategy	166											166
Communications	35								(39)			(4)
Policy & Partnerships	84											84
<b>Environmental Sustainability</b>	<b>1,199</b>	<b>0</b>	<b>0</b>	<b>(25)</b>	<b>0</b>	<b>0</b>	<b>62</b>	<b>0</b>	<b>(140)</b>	<b>25</b>	<b>(78)</b>	<b>1,121</b>
Environmental Quality	371						62		(140)			293
Energy & Natural Resources	440			(25)						25		440
Smart, Sustainable Cities	387											387
<b>ODS</b>	<b>13,508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(750)</b>	<b>0</b>	<b>(75)</b>	<b>1,000</b>	<b>175</b>	<b>13,683</b>
<b>ODS Client</b>	<b>13,508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(750)</b>	<b>0</b>	<b>(75)</b>	<b>1,000</b>	<b>175</b>	<b>13,683</b>
Parking Management	(1,179)						562					(617)
Domestic Waste	6,112											6,112
Street Cleansing	6,120											6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	75								(75)			(0)
Motor Transport	528											528
Overheads & Profit Share	(2,188)						(1,312)			1,000		(2,500)
<b>CORPORATE SERVICES</b>	<b>4,703</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>(55)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(51)</b>	<b>4,652</b>
<b>Financial Services</b>	<b>3,718</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(55)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(55)</b>	<b>3,663</b>
Accountancy	(109)											(109)
Corporate Finance	159											159
Investigations	340											340
Procurement & Payments	(88)											(88)
Revenues & Benefits	3,418				(55)							3,363
Incomes	(2)											(2)
<b>Law &amp; Governance</b>	<b>984</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>988</b>
Committees & Members Services	3			4								7
Election Services	480											480
Legal Services	482											482
Senior Management Team	19											19
<b>Total Budget at Portfolio Level</b>	<b>25,239</b>	<b>0</b>	<b>0</b>	<b>(156)</b>	<b>(452)</b>	<b>(283)</b>	<b>(688)</b>	<b>0</b>	<b>(254)</b>	<b>995</b>	<b>(838)</b>	<b>24,401</b>
<b>Below the line</b>												
Corporate Accounts	(10,106)	(946)										(11,052)



OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26 APPENDIX 2

	Proposed Budget 2024/25	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Contingencies	7,276	1,208										8,484
<b>Total Expenditure Budget</b>	<b>22,409</b>											<b>21,833</b>
<b>General Fund Working Balances</b>												
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	1,882	(900)										982
<b>Net Budget Requirement</b>	<b>24,291</b>											<b>22,815</b>
<b>Financed by</b>												
External Funding	(197)											(197)
Business Rates retention	(8,058)	1,958										(6,100)
New Homes Bonus	0											0
Council tax	(16,307)	(482)										(16,789)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
<b>Over / (Under) Allocated budget</b>	<b>(0)</b>											<b>(0)</b>

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2026/27 APPENDIX 2

	Proposed Budget 2025/26	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2026/27
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>COMMUNITIES &amp; PEOPLE</b>	11,703	0	0	50	0	0	0	0	0	(200)	(150)	11,553
<b>Business Improvement</b>	(241)	0	0	0	0	0	0	0	0	(200)	(200)	(441)
Transformation Projects	(100)											(100)
Business Support	1											1
ICT	(284)											(284)
Customer Services	(255)									(200)		(455)
Human Resources & Organisational Development	397											397
<b>Community Services</b>	5,627	0	0	0	0	0	0	0	0	0	0	5,627
Leisure Management	2,353											2,353
Sports Development	186											186
Parks Development	558											558
Community Centres	1,085											1,085
Youth Ambition	350											350
Town Hall & Facilities	(449)											(449)
Culture	400											400
Localities Team	1,145											1,145
<b>Regulatory Services &amp; Community Safety</b>	1,563	0	0	0	0	0	0	0	0	0	0	1,563
Regulatory Services	526											526
Community Safety	1,037											1,037
<b>Housing Services</b>	4,753	0	0	50	0	0	0	0	0	0	50	4,803
Community Housing & Strategy	847											847
Housing Needs	3,681			50								3,731
Property Services	91											91
Welfare Reform	135											135
<b>DEVELOPMENT</b>	(7,004)	0	0	(70)	(60)	(441)	0	0	0	0	(571)	(7,575)
<b>Corporate Property</b>	(9,505)	0	0	(70)	(60)	(441)	0	0	0	0	(571)	(10,076)
Property Services	731											731
Asset Management	(10,417)			(70)	(60)	(441)						(10,988)
Transactions & Special Projects	182											182
<b>Regeneration &amp; Economy</b>	862	0	0	0	0	0	0	0	0	0	0	862
Economic Development	480											480
Development Team & PMO	382											382
<b>Planning</b>	1,640	0	0	0	0	0	0	0	0	0	0	1,640
Development	(72)											(72)
Support Services	254											254
Information Services	12											12
Spatial Development	1,446											1,446
<b>CORPORATE STRATEGY</b>	1,367	0	0	0	0	0	0	0	(8)	0	(8)	1,359
<b>Policy &amp; Communications</b>	246	0	0	0	0	0	0	0	(8)	0	(8)	238
Corporate Strategy	166											166
Communications	(4)								(8)			(12)
Policy & Partnerships	84											84
<b>Environmental Sustainability</b>	1,121	0	0	0	0	0	0	0	0	0	0	1,121

Environmental Quality	293											293
Energy & Natural Resources	440											440
Smart, Sustainable Cities	387											387
<b>ODS</b>	<b>13,683</b>	<b>0</b>	<b>0</b>	<b>(168)</b>	<b>0</b>	<b>0</b>	<b>(267)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(435)</b>	<b>13,248</b>
<b>ODS Client</b>	<b>13,683</b>	<b>0</b>	<b>0</b>	<b>(168)</b>	<b>0</b>	<b>0</b>	<b>(267)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(435)</b>	<b>13,248</b>
Parking Management	(617)											(617)
Domestic Waste	6,112											6,112
Street Cleansing	6,120											6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	(0)											(0)
Motor Transport	528			(168)								360
Overheads & Profit Share	(2,500)						(267)					(2,767)
<b>CORPORATE SERVICES</b>	<b>4,652</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4,656</b>
<b>Financial Services</b>	<b>3,663</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,663</b>
Accountancy	(109)											(109)
Corporate Finance	159											159
Investigations	340											340
Procurement & Payments	(88)											(88)
Revenues & Benefits	3,363											3,363
Incomes	(2)											(2)
<b>Law &amp; Governance</b>	<b>988</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>992</b>
Committees & Members Services	7			4								11
Election Services	480											480
Legal Services	482											482
Senior Management Team	19											19
<b>Total Budget at Portfolio Level</b>	<b>24,401</b>	<b>0</b>	<b>0</b>	<b>(184)</b>	<b>(60)</b>	<b>(441)</b>	<b>(267)</b>	<b>0</b>	<b>(8)</b>	<b>(200)</b>	<b>(1,160)</b>	<b>23,241</b>
<b>Below the line</b>												
Corporate Accounts	(11,052)	4,592										(6,460)
Contingencies	8,484	(37)										8,447
<b>Total Expenditure Budget</b>	<b>21,833</b>											<b>25,228</b>
<b>General Fund Working Balances</b>												
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	982	(2,856)										(1,874)
<b>Net Budget Requirement</b>	<b>22,815</b>											<b>23,354</b>
<b>Financed by</b>												
External Funding	(197)											(197)
Business Rates retention	(6,100)	(42)										(6,142)
New Homes Bonus	0											0
Council tax	(16,789)	(497)										(17,286)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
<b>Over / (Under) Allocated budget</b>	<b>(0)</b>											<b>(0)</b>

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